UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

FORM 10-	-O
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(Mark One)

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934 For the quarterly period ended June 30, 2022

or

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the Transition Period from

Commission File No. 001-34037 Commission Company Name: SUPERIOR ENERGY SERVICES, INC

SUPERIOR ENERGY SERVICES, INC.

(Exact name of registrant as specified in its charter)

Delaware (State or other jurisdiction of incorporation or organization)

1001 Louisiana Street, Suite 2900 Houston, TX (Address of principal executive offices)

75-2379388 (I.R.S. Employer Identification No.)

> 77002 (Zip Code)

Registrant's telephone number, including area code: (713) 654-2200

Securities registered pursuant to Section 12(b) of the Act:

Title of each class	Trading symbol	Name of each exchange on which registered
None	N/A	None

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes ⊠ No

Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes 🗵 No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company, or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company," and "emerging growth company" in Rule 12b-2 of the Exchange Act.

Large Accelerated filer	Accelerated filer	
Non-accelerated filer	Smaller reporting company	
	Emerging growth company	

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes

Indicate by check mark whether the registrant has filed all documents and reports required to be filed by Sections 12, 13 or 15(d) of the Securities Exchange Act of 1934 subsequent to the distribution of securities under a plan confirmed by a court. Yes No.

The number of shares of the registrant's Class A common stock outstanding on July 31, 2022 was 19,998,695. The number of shares of the registrant's Class B common stock outstanding on July 31, 2022 was 76,269.

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INFORMATION REGARDING FORWARD-LOOKING STATEMENTS

This Quarterly Report on Form 10-Q (the "Form 10-Q") and other documents filed by us with the Securities and Exchange Commission (the "SEC") contain, and future oral or written statements or press releases by us and our management may contain, forward-looking statements within the safe harbor provisions of the Private Securities Litigation Reform Act of 1995. Generally, the words "expects," "anticipates," "targets," "goals," "projects," "intends," "plans," "believes," "seeks" and "estimates," variations of such words and similar expressions identify forward-looking statements. All statements, other than statements of historical fact, included in this Form 10-Q regarding our financial position, financial performance, liquidity, strategic alternatives, market outlook, future capital needs, capital allocation plans, business strategies and other plans and objectives of our management for future operations and activities are forward-looking statements. These statements are based on certain assumptions and analyses made by our management in light of their experience and prevailing circumstances on the date such statements are made. Such forward-looking statements, and the assumptions on which they are based, are inherently speculative and are subject to a number of risks and uncertainties that could cause our actual results to differ materially from such statements. Such risks and uncertainties include, but are not limited to:

- risks and uncertainties regarding the continuing effects of residual bankruptcy proceedings on us and our various constituents; attendant risks associated with restrictions on our ability to pursue our business strategies;
- the difficulty to predict our long-term liquidity requirements and the adequacy of our capital resources;
- restrictive covenants in the Credit Facility (as defined below) could limit our growth and our ability to finance our operations, fund our capital needs, respond to changing conditions and engage in other business activities that may be in our best interests;
- the conditions in the oil and gas industry;
- U.S. and global market and economic conditions, including impacts relating to inflation and supply chain disruptions;
- the effects of public health threats, pandemics and epidemics, and the adverse impact thereof on our growth, operating costs, supply chain, labor availability, logistical capabilities, customer demand and industry demand generally, margins, utilization, cash position, taxes, the price of our securities, and our ability to access capital markets, including the macroeconomic effects from the continuing COVID-19 pandemic;
- the ability of the members of Organization of Petroleum Exporting Countries ("OPEC+") to agree on and to maintain crude oil price and production controls;
- operating hazards, including the significant possibility of accidents resulting in personal injury or death, or property damage for which we may have limited or no insurance coverage or indemnification rights:
- the possibility of not being fully indemnified against losses incurred due to catastrophic events;
- claims, litigation or other proceedings that require cash payments or could impair financial condition;
- credit risk associated with our customer base;
- the effect of regulatory programs and environmental matters on our operations or prospects;
- the impact that unfavorable or unusual weather conditions could have on our operations;
- the potential inability to retain key employees and skilled workers;
- political, legal, economic and other uncertainties associated with our international operations could materially restrict our operations or expose us to additional risks;
- potential changes in tax laws, adverse positions taken by tax authorities or tax audits impacting our operating results;
- changes in competitive and technological factors affecting our operations;
- risks associated with the uncertainty of macroeconomic and business conditions worldwide;
- risks to our operations from potential cyber-attacks;
- counterparty risks associated with reliance on key suppliers;
- challenges with estimating our potential liabilities related to our oil and natural gas property;
- risks associated with potential changes of Bureau of Ocean Energy Management ("BOEM") security and bonding requirements for offshore platforms;
- the likelihood that the interests of our significant stockholders may conflict with the interests of our other stockholders;
- the risks associated with owning our Class A Common Stock, par value \$0.01 per share (the "Class A Common Stock"), for which there is no public market; and
- the likelihood that our stockholders agreement may prevent certain transactions that could otherwise be beneficial to our stockholders.

These risks and other uncertainties related to our business are described in detail in our Annual Report on Form 10-K for the year ended December 31, 2021. We undertake no obligation to update any of our forward-looking statements in this discussion. You are cautioned not to place undue reliance on these forward-looking statements, which speak only as of the date hereof.

PART I. FINANCIAL INFORMATION

<u>Item 1. Unaudited Condensed Consolidated Financial Statements and Notes</u>

SUPERIOR ENERGY SERVICES, INC. AND SUBSIDIARIES Condensed Consolidated Balance Sheets (in thousands, except per share data) (unaudited)

	Jun	e 30, 2022	December 31, 2021		
ASSETS					
Current assets:					
Cash and cash equivalents	\$	391,219	\$ 314,974		
Accounts receivable, net		211,014	182,432		
Income taxes receivable		5,091	5,099		
Prepaid expenses		18,513	15,861		
Inventory		67,201	60,603		
Investment in equity securities		16,524	25,735		
Other current assets		5,349	6,701		
Assets held for sale		25,629	37,528		
Total current assets		740,540	648,933		
Property, plant and equipment, net		286,927	356,274		
Note receivable		65,140	60,588		
Restricted cash		79,595	79,561		
Other long-term assets, net		50,374	54,152		
Total assets	\$	1,222,576	\$ 1,199,508		
LIABILITIES AND STOCKHOLDEDS FOLLITY (DESIGN)					
LIABILITIES AND STOCKHOLDERS' EQUITY (DEFICIT) Current liabilities:					
	\$	44 224	\$ 43,080		
Accounts payable	\$	44,334 111,839	\$ 43,080 108,610		
Accrued expenses		10,449			
Income taxes payable Liabilities held for sale			8,272 5,607		
		4,200			
Total current liabilities		170,822	165,569		
Decommissioning liability		142,740	190,380		
Deferred income taxes		16,225	12,441		
Other long-term liabilities		82,169	89,385		
Total liabilities		411,956	457,775		
Stockholders' equity (deficit):					
Class A common stock \$0.01 par value; 50,000 shares authorized;					
19,999 shares issued and outstanding at June 30, 2022 and December 31, 2021		200	200		
Class B common stock \$0.01 par value; 2,000 shares authorized;					
114 shares issued and 76 shares outstanding at June 30, 2022 and December 31, 2021		1	1		
Class A Additional paid-in capital		902,486	902,486		
Class B Additional paid-in capital		2,767	1,224		
Accumulated deficit		(94,834)	(162,178)		
Total stockholders' equity		810,620	741,733		
Total liabilities and stockholders' equity	\$	1,222,576	\$ 1,199,508		
Total habilities and stockholders equity	*	1,222,870	1,177,500		

SUPERIOR ENERGY SERVICES, INC. AND SUBSIDIARIES Condensed Consolidated Statements of Operations (in thousands, except per share data)

(unaudited)

	Fo	For the Three Months Ended June		
		2022	2021	
Revenues:				
Services	\$	100,066 \$	79,787	
Rentals		76,993	53,238	
Product sales		47,581	32,867	
Total revenues		224,640	165,892	
Cost of revenues:				
Services		73,530	53,642	
Rentals		24,235	24,750	
Product sales		23,203	24,653	
Total cost of revenues (exclusive of depreciation, depletion, amortization and accretion)		120,968	103,045	
Depreciation, depletion, amortization and accretion:				
Services		8,292	28,384	
Rentals		6,492	18,940	
Product sales		8,562	11,694	
Total depreciation, depletion, amortization and accretion		23,346	59,018	
General and administrative expenses		30,231	32,308	
Restructuring expenses		1,663	7,438	
Other (gains) and losses, net		(18,013)	534	
Income (loss) from operations		66,445	(36,451	
Other income (expense):			,	
Interest income, net		1,459	535	
Other income (expense)		(13,471)	2,570	
Income (loss) from continuing operations before income taxes		54,433	(33,346	
Income tax (expense) benefit		(10,871)	1,747	
Net income (loss) from continuing operations		43,562	(31,599	
Income (loss) from discontinued operations, net of income tax		(1,944)	(19,400	
Net income (loss)	\$	41,618 \$	(50,999)	
Income (loss) per share - basic:				
Net income (loss) from continuing operations	\$	2.18 \$	(1.58)	
Income (loss) from discontinued operations, net of income tax	Ψ	(0.10)	(0.97)	
Net income (loss)	\$	2.08 \$	(2.55)	
Income (loss) per share - diluted:				
Net income (loss) from continuing operations	\$	2.17 \$	(1.58)	
Income (loss) from discontinued operations, net of income tax	Φ	(0.10)	(0.97)	
	\$	2.07 \$		
Net income (loss)	\$	2.07	(2.55)	
Weighted-average shares outstanding - basic		20,024	19,999	
Weighted-average shares outstanding - diluted		20,076	19,999	

SUPERIOR ENERGY SERVICES, INC. AND SUBSIDIARIES Condensed Consolidated Statements of Operations (in thousands, except per share data)

(unaudited)

		Successor			Predecessor			
	Mon	For the Six Months Ended June 30, 2022		the Period uary 3, 2021 through ne 30, 2021	Janu t	the Period ary 1, 2021 hrough iary 2, 2021		
Revenues:								
Services	\$	191,505	\$	123,466	\$	19,234		
Rentals		144,155		84,552		14,434		
Product sales		86,910		63,717		12,260		
Total revenues		422,570		271,735		45,928		
Cost of revenues:								
Services		133,698		95,113		15,080		
Rentals		48,848		34,949		5,876		
Product sales		50,802		41,020		8,817		
Total cost of revenues (exclusive of depreciation, depletion, amortization and accretion)		233,348		171,082		29,773		
Depreciation, depletion, amortization and accretion:								
Services		21,958		44,748		3,500		
Rentals		16,529		30,841		2,627		
Product sales		18,944		23,459		2,231		
Total depreciation, depletion, amortization and accretion		57,431		99,048		8,358		
General and administrative expenses		62,249		50,746		11,052		
Restructuring expenses		3,218		15,821		1,270		
Other (gains) and losses, net		(16,866)		365		-		
Income (loss) from operations		83,190		(65,327)		(4,525)		
Other income (expense):		•		, , ,		() /		
Interest income, net		2,638		747		202		
Reorganization items, net		· -		-		335,560		
Other income (expense)		476		(275)		(2,105)		
Income (loss) from continuing operations before income taxes		86,304	-	(64,855)		329,132		
Income tax (expense) benefit		(18,755)		6,032		(60,003)		
Net income (loss) from continuing operations		67,549		(58,823)		269,129		
Income (loss) from discontinued operations, net of income tax		(205)		(28,806)		(352)		
Net income (loss)	\$	67,344	\$	(87,629)	\$	268,777		
Income (loss) per share - basic:								
Net income (loss) from continuing operations	\$	3.38	\$	(2.94)	\$	18.13		
Income (loss) from discontinued operations, net of income tax		(0.01)		(1.44)		(0.02)		
Net income (loss)	\$	3.37	\$	(4.38)	\$	18.11		
Income (loss) per share - diluted:								
Net income (loss) from continuing operations	\$	3.37	\$	(2.94)	\$	18.06		
Income (loss) from discontinued operations, net of income tax		(0.01)		(1.44)	_	(0.03)		
Net income (loss)	\$	3.36	\$	(4.38)	\$	18.03		
Weighted-average shares outstanding - basic		20,011		19,997		14,845		
Weighted-average shares outstanding - diluted		20,065		19,997		14,905		

SUPERIOR ENERGY SERVICES, INC. AND SUBSIDIARIES Condensed Consolidated Statements of Comprehensive Income (Loss) (in thousands)

(unaudited)

	For the Three Months Ended June 30,					
	2022		2021			
Net income (loss)	\$ 41,618	\$	(50,999)			
Change in cumulative translation adjustment, net of tax	-		-			
Comprehensive income (loss)	\$ 41,618	\$	(50,999)			

		Succ		Predecessor		
	For the Six Months		Fe	For the Period ebruary 3, 2021 through	Ja	for the Period nuary 1, 2021 through
	Ended .	June 30, 2022		June 30, 2021	Fe	bruary 2, 2021
Net income (loss)	\$	67,344	\$	(87,629)	\$	268,777
Change in cumulative translation adjustment, net of tax		-		-		67,947
Comprehensive income (loss)	\$	67,344	\$	(87,629)	\$	336,724

SUPERIOR ENERGY SERVICES, INC. AND SUBSIDIARIES Condensed Consolidated Statements of Changes in Stockholders' Equity (Deficit) (in thousands)

(unaudited)

			Comm	on Stock			Additional paid-in			paid-in					paid-in other								
	Cla	ss A	nount	Shares	ass B	mount		Class A		lass B	Treasury		Treasury stock		•		comprehensive loss, net		Accumulated deficit			Total	
	Shares	All	ilouiit	Shares		inount		Class A	_	lass D		Stock		oss, net		uencit	_	Iotai					
Balances, December 31, 2020 (Predecessor)	15,79 9	\$	16	_	\$	-	\$	2,756,889	\$	_	\$	(4,290)	\$	(67,947)	\$	(3,023,315)	\$	(338,647)					
Net income	-		-	-		-		-		-		-		-		268,777		268,777					
Foreign currency translation adjustment	-		-	-		-		-		-		-		67,947		-		67,947					
Extinguishment of unrecognized compensation expense	-		-	-		-		988		-		-		-		-		988					
Stock-based compensation expense, net	-			-		-		935		-								935					
Restricted stock units vested	49		-	-		-		-		-		-		-		-		-					
Shares withheld and retired	(15)		-	-		-		-		-								-					
Cancellation of Predecessor equity	(15,8 33)		(16)	-		-		(2,758,812)		-		4,290		-		2,754,538		-					
Issuance of Successor Class A common stock	19,99 6		200					902,486										902,686					
Balances, February 2, 2021 (Predecessor)	19,99 6	\$	200	-	\$	-	\$	902,486	\$	-	\$	-	\$	-	\$	-	\$	902,686					
Balances, February 3, 2021 (Successor) Net loss Balances, March 31, 2021 (Successor) Net income Stock-based compensation expense, net Common stock issued Share withheld and retired	19,99 6 	\$	200	- - - - 114 (38)	\$	- - - - - 1	\$	902,486	\$	- - 1,570 (1) (1,485)	\$	-	s	-	s	(36,630) (36,630) (50,999)	s	902,686 (36,630) 866,056 (50,999) 1,570 (1,485)					
Balances, June 30, 2021 (Successor)	9	\$	200	<u>76</u>	\$	1	\$	902,486	\$	84	\$		\$	<u>-</u>	S	(87,629)	\$	815,142					
Balances, December 31, 2021 (Successor)	19,99 9	\$	200	76	\$	1	\$	902,486	\$	1,224	\$	_	\$	_	\$	(162,178)	\$	741,733					
Net income	-		-	-		-		-		· -		-		-		25,726		25,726					
Stock-based compensation expense, net	-		-	-		-		-		585		-		-		-		585					
Balances, March 31, 2022 (Successor)	19,99		200	76		1		902,486		1,809		_		_		(136,452)		768,044					
Net income	-			-		-		-		-		-		-		41,618		41,618					
Stock-based compensation expense, net	10.00	_	-			-	_	<u>-</u>		958		-		<u>-</u>		-		958					
Balances, June 30 2022 (Successor)	19,99 9	\$	200	76	\$	1	\$	902,486	\$	2,767	\$		\$		\$	(94,834)	\$	810,620					

SUPERIOR ENERGY SERVICES, INC. AND SUBSIDIARIES Condensed Consolidated Statements of Cash Flows

(in thousands) (unaudited)

(* *******		Su	Predecessor			
	Months	he Six s Ended 0, 2022	For the Pe February 3, throug June 30, 2	2021 h	Januar thr	e Period y 1, 2021 ough y 2, 2021
Cash flows from operating activities:						
Net income (loss)	\$	67,344	\$	(87,629)	\$	268,777
Adjustments to reconcile net income (loss) to net cash from operating activities:						
Depreciation, depletion, amortization and accretion		57,431		130,404		10,499
Deferred income taxes		1,687		(16,295)		54,322
Amortization of credit facility costs		254		-		-
Stock based compensation expense		1,543		1,570		935
Reorganization items, net		-		-		(354,279)
Bad debt		(920)		(5,433)		(210)
Gain on sale of assets and businesses		-		-		58
Gain on sale of equity securities		(3,611)		-		-
Unrealized gain on investment in equity securities		(544)		-		-
Other (gains) and losses, net		(23,296)		7,883		-
Other reconciling items, net		2,529		(1,886)		1,017
Changes in operating assets and liabilities:						
Accounts receivable		(26,362)		(12,518)		3,602
Prepaid expenses		(2,652)		(2,910)		(340)
Inventory and other current assets		(5,358)		7,314		(221)
Accounts payable		(1,986)		9,619		(2,365)
Accrued expenses		144		(25,604)		23,489
Income taxes		2,185		13,805		340
Other, net		(144)		(5,817)		(241)
Net cash from operating activities		68,244		12,503		5,383
Cash flows from investing activities:						
Payments for capital expenditures		(20,514)		(10,995)		(3,035)
Proceeds from sales of assets		15,183		16,200		775
Proceeds from sales of equity securities		13,366		-		-
Net cash from investing activities	-	8,035		5,205	-	(2,260)
Cash flows from financing activities:		,		,		())
Credit facility costs		-		(14)		(1,920)
Tax withholdings for vested restricted stock units		-		(1,485)		-
Net cash from financing activities		_		(1,499)		(1,920)
Effect of exchange rate changes on cash		_		-		311
Net change in cash, cash equivalents, and restricted cash		76,279		16,209		1,514
Cash, cash equivalents, and restricted cash at beginning of period		394,535		269,698		268,184
Cash, cash equivalents, and restricted cash at end of period	\$	470.814		285,907	\$	269,698
Cash, Cash equivalents, and restricted cash at end of period	Ψ	770,017	Ψ	203,707	Ψ	207,070

SUPERIOR ENERGY SERVICES, INC. AND SUBSIDIARIES

Notes to Unaudited Condensed Consolidated Financial Statements

(1) Basis of Presentation

Certain information and footnote disclosures normally included in financial statements prepared in accordance with U.S. generally accepted accounting principles ("GAAP") have been condensed or omitted pursuant to the rules and regulations of the Securities and Exchange Commission (the "SEC"); however, management believes the disclosures that are made are adequate to make the information presented not misleading.

As used herein, "we," "us" and similar terms refer to (i) prior to the Emergence Date (as defined below), SESI Holdings, Inc. (formerly known as Superior Energy Services, Inc.) and its subsidiaries ("Predecessor") and (ii) after the Emergence Date, Superior Energy Services, Inc. (formerly known as Superior Newco, Inc.) and its subsidiaries ("Successor"). Due to our adoption of fresh start accounting, discussed below, our operations for the six months ended June 30, 2021 are separated by the operations which occurred from January 1, 2021 through February 2, 2021 (the "Predecessor Period") and the operations that occurred from February 3, 2021 through June 30, 2021 (the "Successor Period").

These financial statements and notes should be read in conjunction with the consolidated financial statements and notes thereto included in our Annual Report on Form 10-K for the year ended December 31, 2021. As described below, as a result of the application of fresh start accounting and the effects of the implementation of the Plan (as defined below), the financial statements after the Emergence Date are not comparable with the consolidated financial statements on or before that date.

In the opinion of management, the accompanying unaudited condensed financial statements contain all adjustments, consisting primarily of normal recurring adjustments, necessary for a fair statement of our financial position as of June 30, 2022, and our results of operations and cash flows for the three months ended June 30, 2022 and 2021. The balance sheet as of December 31, 2021, was derived from our audited annual financial statements but does not contain all of the footnote disclosures from the annual financial statements.

Emergence from Voluntary Reorganization under Chapter 11

On December 7, 2020, certain of our direct and indirect wholly-owned domestic subsidiaries (the "Affiliate Debtors") filed petitions for reorganization under the provisions of Chapter 11 of the Bankruptcy Code and, in connection therewith, filed the proposed Joint Prepackaged Plan of Reorganization (as amended, modified or supplemented from time to time, the "Plan"). On February 2, 2021 (the "Emergence Date"), the conditions to the effectiveness of the Plan were satisfied and we emerged from Chapter 11.

On the Emergence Date, we qualified for and adopted fresh start accounting in accordance with Financial Accounting Standards Board ("FASB") Accounting Standards Codification ("ASC") Topic No. 852 – Reorganizations, which specifies the accounting and financial reporting requirements for entities reorganizing through Chapter 11 bankruptcy proceedings. The application of fresh start accounting resulted in a new basis of accounting and we became a new entity for financial reporting purposes. As a result of the implementation of the Plan and the application of fresh start accounting, our historical financial statements on or before the Emergence Date are not a reliable indicator of our results of operations for any period after our adoption of fresh start accounting.

Use of Estimates

In preparing the accompanying financial statements, we make various estimates and assumptions that affect the amounts of assets and liabilities and disclosure of contingent assets and liabilities reported as of the dates of the balance sheets and the amounts of revenues and expenses reported for the periods shown in the income statements and statements of cash flows. All estimates, assumptions, valuations and financial projections related to fresh start accounting, including the fair value adjustments, the enterprise value and equity value projections, are inherently subject to significant uncertainties and the resolution of contingencies beyond our control.

(2) Revenue

Disaggregation of Revenue

The following table presents our revenues by segment disaggregated by geography (in thousands):

	For the Thr	For the Three Months Ended June 30,					
	2022		2021				
U.S. land							
Rentals	\$ 43	,791	\$ 20,789				
Well Services	4	,151	6,781				
Total U.S. land	4	,942	27,570				
U.S. offshore							
Rentals	30	,331	26,890				
Well Services	32	,569	26,574				
Total U.S. offshore	68	,900	53,464				
International							
Rentals	23	,607	19,558				
Well Services	82	,191	65,300				
Total International	10	,798	84,858				
Total Revenues	\$ 224	,640	\$ 165,892				

		Suco		Predecessor				
	For the Six M Ended June 30		Februa thi	ne Period ry 3, 2021 rough 30, 2021	Jar	or the Period nuary 1, 2021 through ruary 2, 2021		
U.S. land								
Rentals	\$	77,753	\$	31,898	\$	4,917		
Well Services		8,699		8,907		3,379		
Total U.S. land		86,452		40,805		8,296		
U.S. offshore								
Rentals		69,084		47,293		8,196		
Well Services		60,890		45,995		7,371		
Total U.S. offshore	-	129,974		93,288		15,567		
International								
Rentals		45,648		30,494		5,226		
Well Services		160,496		107,148		16,839		
Total International		206,144		137,642		22,065		
Total Revenues	\$	422,570	\$	271,735	\$	45,928		

The following table presents our revenues by segment disaggregated by type (in thousands):

	For	For the Three Months Ended June 30,					
	2022			2021			
Services							
Rentals	\$	12,654	\$	9,592			
Well Services		87,412		70,195			
Total Services		100,066		79,787			
Rentals							
Rentals		73,563		47,895			
Well Services		3,430		5,343			
Total Rentals		76,993		53,238			
Product Sales							
Rentals		17,512		9,750			
Well Services		30,069		23,117			
Total Product Sales		47,581		32,867			
Total Revenues	\$	224,640	\$	165,892			

	Succ		P	redecessor	
	Six Months une 30, 2022	For the Period February 3, 2021 through June 30, 2021		Jan	r the Period uary 1, 2021 through cuary 2, 2021
Services					
Rentals	\$ 23,812	\$	15,856	\$	2,005
Well Services	167,693		107,610		17,229
Total Services	 191,505		123,466		19,234
Rentals					
Rentals	138,810		76,488		14,082
Well Services	 5,345		8,064		352
Total Rentals	 144,155		84,552		14,434
Product Sales					
Rentals	29,863		17,341		2,252
Well Services	 57,047		46,376		10,008
Total Product Sales	86,910		63,717		12,260
Total Revenues	\$ 422,570	\$	271,735	\$	45,928

Accounts Receivable

Trade accounts receivable are recorded at the invoiced amount or the earned amount but not yet invoiced and do not bear interest. We maintain our allowance for doubtful accounts at net realizable value. The allowance for doubtful accounts is based on our best estimate of probable uncollectible amounts in existing accounts receivable. We assess individual customers and overall receivables balances to identify amounts that are believed to be uncertain of collection. The aging of the receivable balance as well as economic factors concerning the customer factor into the judgment and estimation of allowances, which often involve significant dollar amounts. Adjustments to the allowance in future periods may be made based on changing customer conditions. Our allowance for doubtful accounts as of June 30, 2022 and December 31, 2021 was approximately \$5.2 million and \$2.2 million, respectively.

(3) Inventory

Inventories are stated at the lower of cost or net realizable value. We apply net realizable value and obsolescence to the gross value of inventory. Cost is determined using the first-in, first-out or weighted-average cost methods for finished goods and work-in-process. Supplies and consumables consist principally of products used in the services provided to our customers. The components of inventory balances are as follows (in thousands):

	 June 30, 2022	December 31, 2021
Finished goods	\$ 31,046	\$ 26,187
Raw materials	9,397	9,753
Work-in-process	3,520	4,253
Supplies and consumables	23,238	20,410
Total	\$ 67,201	\$ 60,603

(4) Decommissioning Liability

We account for our decommissioning liability under ASC 410 – *Asset Retirement Obligations*. Our decommissioning liability is associated with our oil and gas property and includes costs related to the plugging of wells, decommissioning of the related platform and equipment and site restoration. We review the adequacy of our decommissioning liability whenever indicators suggest that the estimated cash flows and/or relating timing needed to satisfy the liability have changed materially.

During the second quarter of 2022, we undertook an initiative to alter our decommissioning program, whereby we intend to convert the platform into an artificial reef ("reef-in-place") and no longer expect to fully decommission the platform. The reef-in-place program would involve severing the top portion of the structure at a permitted navigation depth and placing the severed structure on the sea floor next to the base of the remaining structure.

In connection with the changes in the decommissioning program, we have revised the timing and estimates for the plugging and abandonment of the associated wells, as well as the timing to complete the decommissioning of the platform under a reef-in-place program such that we now expect all decommissioning activities to be completed by the second quarter of 2031.

The changes in estimates under a reef-in-place program resulted in a reduction in the carrying value of our decommissioning liability and related note receivable, as well as impacted the carrying value of our oil and gas producing assets. Due to the reduction in both costs and timing, our decommissioning liability was reduced by \$53.0 million and the related note receivable was increased by \$2.6 million. Additionally, in accordance with ASC 410, the carrying value of our oil and gas producing assets, which included capitalized oil and gas reserves and capitalized asset retirement costs, was reduced by \$38.2 million, which represented the net book value of all of our oil and gas assets at the time of the reduction. In connection with these changes, we recognized a gain of approximately \$17.4 million which is included in other (gains) and losses, net in our statement of operations.

The following table presents our decommissioning liability as of the periods indicated:

	June 30), 2022	December 31, 2021			
Wells	\$	81,995 \$	97,810			
Platform		60,745	92,570			
Decommissioning Liability		142,740	190,380			
Less: Note Receivable		(65,140)	(60,588)			
Decommissioning Liability, net of Note Receivable	\$	77,600 \$	129,792			

Accretion expense for the three and six months ended June 30, 2022 was \$2.7 million and \$5.4 million respectively. Accretion expense for the three months ended June 30, 2021, the Successor Period and Predecessor Period was \$1.2 million, \$2.2 million and \$0.5 million, respectively.

(5) Note Receivable

We have a decommissioning liability related to the acquisition of a single oil and gas property. Our note receivable arises from a commitment from the seller of the oil and gas property for costs associated with the abandonment of the property. Pursuant to an agreement with the seller, we invoice the seller an agreed upon amount at the completion of certain decommissioning activities.

During the second quarter of 2022, changes in estimates regarding the timing and the cost of decommissioning our oil and gas property under a reef-inplace program resulted in a reduction in the carrying value of our decommissioning liability and related note receivable, as well as impacted the carrying value of our oil and gas producing assets. Due to the reduction in both costs and timing, our decommissioning liability was reduced by \$53.0 million and the related note receivable was increased by \$2.6 million. Additionally, in accordance with ASC 410-20, the carrying value of our oil and gas producing assets, which included capitalized oil and gas reserves and capitalized asset retirement costs, was reduced by \$38.2 million, which represented the net book value of all of our oil and gas assets at the time of the reduction. In connection with these changes, we recognized a gain of approximately \$17.4 million which is included in other (gains) and losses, net in our statement of operations.

Due to the reduction in estimated costs under the reef-in-place program, the gross amount of the seller's obligation was reduced to \$106.9 million as of June 30, 2022 and was recorded at its present value, which totaled \$65.1 million.

The discount on the note receivable, which is currently based on an effective interest rate of 5.6%, is amortized to interest income over the expected timing of the completion of the decommissioning activities, which are now expected to be completed during the second quarter of 2031. Interest receivable is considered paid in kind and is compounded into the carrying amount of the note.

Non-cash interest income for the three and six months ended June 30, 2022 was \$1.0 million and \$2.0 million respectively. Non-cash interest income for the three months ended June 30, 2021, the Successor Period and Predecessor Period was \$1.2 million, \$1.9 million and \$0.4 million, respectively. As the interest income on the note receivable is non-cash, it is included in other reconciling items, net in the condensed consolidated statements of cash flows.

(6) Property, Plant and Equipment, Net

A summary of property, plant and equipment, net is as follows (in thousands):

	Ju	ne 30, 2022	Decer	nber 31, 2021
Machinery and equipment	\$	368,220	\$	360,353
Buildings, improvements and leasehold improvements		77,529		75,374
Automobiles, trucks, tractors and trailers		6,550		6,450
Furniture and fixtures		19,707		19,668
Construction-in-progress		5,078		6,700
Land		28,446		28,671
Oil and gas producing assets		=		44,700
Total		505,530		541,916
Accumulated depreciation and depletion		(218,603)		(185,642)
Property, plant and equipment, net	\$	286,927	\$	356,274

Depreciation and depletion expense associated with our property, plant and equipment for the three and six months ended June 30, 2022 was \$20.4 million and \$51.6 million respectively. Depreciation and depletion expense, excluding depreciation and depletion related to assets held for sale, for the three months ended June 30, 2021, the Successor Period and Predecessor Period was \$57.6 million, \$96.5 million and \$7.8 million, respectively. Gains and losses on disposals of assets are recognized within other (gains) and losses, net in our statement of operations.

During the second quarter of 2022, changes in estimates regarding the timing and the cost of decommissioning our oil and gas property under a reef-inplace program resulted in a reduction in the carrying value of our decommissioning liability and related note receivable, as well as impacted the carrying value of our oil and gas producing assets. Due to the reduction in both costs and timing, our decommissioning liability was reduced by \$53.0 million and the related note receivable was increased by \$2.6 million. Additionally, in accordance with ASC 410, the carrying value of our oil and gas producing assets, which included capitalized oil and gas reserves and capitalized asset retirement costs, was reduced by \$38.2 million, which represented the net book value of all of our oil and gas assets at the time of the reduction. In connection with these changes, we recognized a gain of approximately \$17.4 million which is included in other (gains) and losses, net in our statement of operations.

(7) Debt

On the Emergence Date, pursuant to the Plan, we entered into a Credit Agreement with JPMorgan Chase Bank, N.A., as administrative agent, and the other lenders and letter of credit issuers named therein providing for a \$120.0 million asset-based secured revolving Credit Facility, all of which is available for the issuance of letters of credit (the "Credit Facility"). The issuance of letters of credit reduces availability under the Credit Facility on a dollar-for-dollar basis. The Credit Facility will mature on December 9, 2024.

As of June 30, 2022, our borrowing base, as defined in the Credit Agreement, was approximately \$120.0 million, and we had \$34.3 million of letters of credit outstanding that reduced the borrowing availability. We had no outstanding borrowings under the Credit Facility as of June 30, 2022.

Unless all loans are paid off and letters of credit outstanding are cash collateralized and the Credit Facility terminated, the Credit Facility requires, subject to permitted exceptions, compliance with various covenants, including, but not limited to, limitations on the incurrence of indebtedness, permitted investments, liens on assets, making distributions, transactions with affiliates, mergers, consolidations, dispositions of assets and other provisions customary in similar types of agreements. The Credit Facility also requires compliance with a fixed charge coverage ratio of 1.0 to 1.0 if (a) an event of default has occurred and is continuing or (b) availability under the Credit Facility is less than the greater of \$20.0 million or 15% of the lesser of the aggregate commitments and the borrowing base. We were in compliance with all required covenants as of June 30, 2022.

(8) Fair Value Measurements

Fair value is defined as the price that would be received to sell an asset or the price paid to transfer a liability in an orderly transaction between market participants at the measurement date. Inputs used in determining fair value are characterized according to a hierarchy that prioritizes those inputs based on the degree to which they are observable. The three input levels of the fair value hierarchy are as follows:

Level 1: Unadjusted quoted prices in active markets for identical assets and liabilities.

Level 2: Observable inputs other than those included in Level 1, such as quoted prices for similar assets and liabilities in active markets; quoted prices for identical assets or liabilities in inactive markets; or model-derived valuations or other inputs that can be corroborated by observable market data.

Level 3: Unobservable inputs reflecting management's own assumptions about the inputs used in pricing the asset or liability.

The following tables provide a summary of the financial assets and liabilities measured at fair value on a recurring basis (in thousands):

	June 30, 2022								
	I	evel 1	I	Level 2		Level 3			Total
Non-qualified deferred compensation assets and liabilities									
Intangible and other long-term assets, net	\$	-	\$	15,361	\$		-	\$	15,361
Accounts payable		-		1,758			-		1,758
Other long-term liabilities		-		15,513			-		15,513
Investment in equity securities	\$	16,524	\$	-	\$		-	\$	16,524
				Decem	ber 3	1, 2021			
	I	evel 1	I	Level 2		Level 3			Total
Non-qualified deferred compensation assets and liabilities									
Intangible and other long-term assets, net	\$	-	\$	15,896	\$		-	\$	15,896
Accounts payable		-		2,250			-		2,250
Other long-term liabilities		-		19,218			-		19,218
Investment in equity securities	\$	25,735	\$	-	\$		-	\$	25,735

Our non-qualified deferred compensation plans investments are reported at fair value based on unadjusted quoted prices in active markets for identifiable assets and observable inputs for similar assets and liabilities, which represent a Level 2 in the fair value hierarchy. Investment in equity securities relates to our ownership of common stock of Select Energy Services, Inc. ("Select") and is reported at fair value based on unadjusted quoted prices which are readily determinable, which represents a Level 1 in the fair value hierarchy.

The carrying amount of cash equivalents, accounts receivable, accounts payable and accrued expenses, as reflected in the consolidated balance sheets, approximates fair value due to the short maturities.

(9) Other income (expense)

Other income (expense) primarily relate to re-measurement gains and losses associated with our foreign currencies and realized and unrealized gains and losses on our investment in equity securities.

As of June 30, 2022, we held 2.4 million shares of Select common stock. During the three and six months ended June 30, 2022, we recognized unrealized losses of \$5.9 million and unrealized gains of \$0.5 million, respectively from our investment in equity securities. During the six months ended June 30, 2022, we disposed of 1.7 million shares of Select for \$13.4 million, of which 0.7 million shares were disposed of for \$6.0 million during the three months ended June 30, 2022. During the three and six months ended June 30, 2022, we recognized gains totaling \$1.9 million and \$3.6 million, respectively, in connection with these transactions.

Losses on foreign currencies during the three and six months ended June 30, 2022 were \$10.5 million and \$4.9 million, respectively. Gain on foreign currencies for the three months ended June 30, 2021 and the Successor Period were \$2.9 million and \$0.3 million, respectively. Losses on foreign currencies during the three and six months ended June 30, 2022 include an expense of \$2.7 million which represents a correction of an immaterial error relating to a period prior to our emergence from bankruptcy. During the Predecessor Period, losses on foreign currencies were \$2.1 million. Gains and losses on foreign currencies are primarily related to our operations in Brazil.

(10) Segment Information

Business Segments

The products and service offerings of our Rentals segment are comprised of value-added engineering and design services, rental of premium drill strings, tubing, landing strings, completion tubulars and handling accessories, manufacturing and rental of bottom hole assemblies, and rentals of accommodation units.

The products and service offerings of our Well Services segment are comprised of risk management, well control and training solutions, hydraulic workover and snubbing services, engineering and manufacturing of premium sand control tools, and onshore international production services. The Well Services segment also includes the operations of our offshore oil and gas property.

We evaluate the performance of our reportable segments based on income or loss from operations. The segment measure is calculated as segment revenues less segment operating expenses, including general and administrative expenses, depreciation, depletion, amortization and accretion expense, restructuring expenses and other gains and losses. We use this segment measure to evaluate our reportable segments as it is the measure that is most consistent with how we organize and manage our business operations. Corporate and other costs primarily include expenses related to support functions, including salaries and benefits for corporate employees.

Summarized financial information for our segments is as follows (in thousands):

For the three months ended June 30, 2022	Rentals	Well Services	C	Corporate and	Consolidated Total
	 Kentais	 Services		Other	 Total
Revenues	\$ 103,729	\$ 120,911	\$	-	\$ 224,640
Cost of revenues (exclusive of depreciation, depletion, amortization and accretion)	35,860	85,108		-	120,968
Depreciation, depletion, amortization and accretion	12,556	9,662		1,128	23,346
General and administrative expenses	6,559	11,202		12,470	30,231
Restructuring expenses	-	-		1,663	1,663
Other (gains) and losses, net	195	(18,208)		-	(18,013)
Income (loss) from operations	\$ 48,559	\$ 33,147	\$	(15,261)	\$ 66,445

For the three months ended June 30, 2021				Well	Corp	porate and	Co	onsolidated
	I	Rentals	Services		Other		Total	
Revenues	\$	67,237	\$	98,655	\$	-	\$	165,892
Cost of revenues (exclusive of depreciation, depletion, amortization and accretion)		27,309		75,736				103,045
Depreciation, depletion, amortization and accretion		42,083		15,213		1,722		59,018
General and administrative expenses		6,352		13,123		12,833		32,308
Restructuring expenses		-		-		7,438		7,438
Other (gains) and losses, net		725		(191)				534
Income (loss) from operations	\$	(9,232)	\$	(5,226)	\$	(21,993)	\$	(36,451)

For the six months ended June 30, 2022 (Successor)]	Rentals		Well Services	(Corporate and Other		Consolidated Total
Revenues	\$	192,485	\$	230,085	\$	-	\$	422,570
Cost of revenues (exclusive of depreciation, depletion, amortization and accretion)		67,612		165,736		-		233,348
Depreciation, depletion, amortization and accretion		33,545		21,390		2,496		57,431
General and administrative expenses		13,924		22,603		25,722		62,249
Restructuring expenses		-		-		3,218		3,218
Other (gains) and losses, net		60		(16,926)		-		(16,866
			-		ф	(24.426)	ф	02 100
Income (loss) from operations	\$	77,344	\$	37,282	\$	(31,436)	\$	
For the Period February 3, 2021 through June 30, 2021 (Successor)	\$	Rentals	\$	Well Services	\$	(31,436) Corporate and Other	\$	Consolidated Total
For the Period February 3, 2021 through June 30, 2021 (Successor) Revenues	\$ 	Rentals	\$	Well Services 162,050	\$	Corporate and	\$	Total 271,735
For the Period February 3, 2021 through June 30, 2021 (Successor) Revenues Cost of revenues (exclusive of depreciation, depletion, amortization and accretion)	\$ 	Rentals	\$	Well Services	\$	Corporate and	\$	Consolidated Total
For the Period February 3, 2021 through June 30, 2021 (Successor) Revenues	\$	Rentals	\$	Well Services 162,050	\$	Corporate and	\$	Consolidated Total 271,735
For the Period February 3, 2021 through June 30, 2021 (Successor) Revenues Cost of revenues (exclusive of depreciation, depletion, amortization and accretion)	\$ 	Rentals 109,685 42,795	\$	Well Services 162,050 128,287	\$	Corporate and Other	\$	Consolidated Total 271,735 171,082
For the Period February 3, 2021 through June 30, 2021 (Successor) Revenues Cost of revenues (exclusive of depreciation, depletion, amortization and accretion) Depreciation, depletion, amortization and accretion	\$	Rentals 109,685 42,795 70,141	\$	Well Services 162,050 128,287 26,376	\$	Corporate and Other 2,531	\$	Consolidated Total 271,735 171,082 99,048
For the Period February 3, 2021 through June 30, 2021 (Successor) Revenues Cost of revenues (exclusive of depreciation, depletion, amortization and accretion) Depreciation, depletion, amortization and accretion General and administrative expenses	\$	Rentals 109,685 42,795 70,141	\$	Well Services 162,050 128,287 26,376	\$	Corporate and Other - 2,531 19,359	\$	Consolidated Total 271,735 171,082 99,048 50,746

For the Period January 1, 2021 through February 2, 2021 (Predecessor)	F	Rentals	Well Services								· · · · · · · · · · · · · · · · · · ·		Consolidated Total	
Revenues	\$	18,339	\$	27,589	\$	-	\$	45,928						
Cost of revenues (exclusive of depreciation, depletion, amortization and accretion)		7,839		21,934		-		29,773						
Depreciation, depletion, amortization and accretion		4,271		3,666		421		8,358						
General and administrative expenses		2,027		4,111		4,914		11,052						
Restructuring expenses		-		-		1,270		1,270						
Income (loss) from operations	2	4 202	2	(2 122)	\$	(6,605)	\$	(4.525)						

(13,614)

(14,002)

(37,711)

365 (65,327)

<u>Identifiable Assets</u>

Income (loss) from operations

			Well		Corporate		Consolidated
	Re	entals	Services	and Other			Total
June 30, 2022	\$	456,309	\$ 605,804	\$	160,463	\$	1,222,576
December 31, 2021		379,453	636.256		183.799		1.199.508

Geographic Segments

We operate in the U.S. and in various other countries throughout the world. Our international operations are primarily focused in Latin America, Asia-Pacific and the Middle East and North Africa regions. We attribute revenue to various countries based on the location where services are performed or the destination of the drilling products or equipment sold or rented. Long-lived assets consist of property, plant and equipment and are attributed to various countries based on the physical location of the asset at the end of a period.

Our revenue attributed to the U.S. and to other countries and the value of our long-lived assets by those locations are as follows (in thousands):

Revenues

		For the Three Months Ended June 30,						
	2	022	2021					
United States	\$	116,842 \$	81,034					
Other countries		107,798	84,858					
Total	\$	224,640 \$	165,892					

			Successor	Predecessor		
		For the Six Months Ended June 30, 2022		r the Period ruary 3, 2021 through ne 30, 2021		For the Period January 1, 2021 through February 2, 2021
United States	\$	216,426	\$	134,093	\$	23,863
Other countries		206,144		137,642		22,065
Total	\$	422,570	\$	271,735	\$	45,928

Long-Lived Assets

	June 30, 2022		December 31, 2021
United States	\$	190,891	\$ 231,388
Other countries		96,036	124,886
Total	\$	286,927	\$ 356,274

(11) Stock-Based Compensation Plans

Our Management Incentive Plan ("MIP") provides the issuance of up to 1,999,869 shares of our Class B common stock, par value \$0.01 per share (the "Class B Common Stock") for the grant of share-based and cash-based awards.

Approval of Forms of Award Agreement and Equity Awards

On March 28, 2022, the Board and the Compensation Committee approved new forms of restricted stock unit ("RSU") award agreements and forms of performance stock unit ("PSU") award agreements (collectively, the "Award Agreements") under the MIP, and approved a special grant of 72,050 RSUs and 288,199 PSUs which was intended to satisfy stock awards for the next three years. Additional grants will be issued for new hires and promotions.

Awards made under the forms of RSU award agreements for our employees generally vest in three equal annual installments over the three-year period, subject to terms and conditions set forth in the forms of RSU award agreements. Awards made under the forms PSU award agreements may be earned between 25% and 100% of the target award based on achievement of share price goals set forth in the forms of PSU award agreements and will vest to the extent that share price goals are achieved based on the terms and conditions set forth in the forms of PSU award agreements.

During the three and six months ended June 30, 2022, we recognized \$1.0 million and \$1.5 million, respectively, in compensation expense associated with grants of restricted stock awards and RSUs. During both the three months ended June 30, 2021 and the Successor Period, we recognized \$1.6 million in compensation cost associated with grants of restricted stock and RSUs.

As a result of the consummation of the Plan, restricted stock units issued prior to the Emergence Date were cancelled for zero consideration. We recognized \$0.9 million in compensation costs during the Predecessor Period prior to cancellation of the pre-Emergence outstanding restricted stock units.

(12) Income Taxes

The effective tax rate for the three and six months ended June 30, 2022 was 20.0% and 21.7%, respectively, on income from continuing operations. The effective tax rate is different from the U.S. federal statutory rate of 21% primarily from non-deductible items, foreign tax rates that differ from the U.S. federal statutory rate, the release of valuation allowance based on current period income in certain jurisdictions and foreign losses for which no tax benefit is being recorded.

In recording deferred income tax assets, we consider whether it is more likely than not some portion or all of the deferred income tax assets will be realized. The ultimate realization of deferred income tax assets is dependent on the generation of future taxable income of the appropriate character during the periods in which those deferred income tax assets would be deductible. Our annualized effective tax rate for the six months ended June 30, 2022 includes a tax benefit of \$18.8 million related to the release of a valuation allowance previously recorded against U.S. foreign tax credit carryforwards. We previously considered these credit carryforwards to be unrealizable primarily due to our cumulative history of losses in the U.S. in recent years and tax attribute utilization limits under Section 382 resulting from bankruptcy. This was significant negative evidence that outweighed positive evidence from forecasts of future taxable income. However, based on recognized built in gains that have increased our limit under Section 382, year to date income in the U.S., and certain attributes promoting use of the foreign tax credit carryovers, when combined with our view on the remaining 2022 outlook, we determined there is now significant positive evidence for our ability to utilize available U.S. foreign tax credit carryforwards in 2022. The amount of valuation allowance released in the U.S. recognizes foreign tax credit deferred tax assets that we estimate will offset U.S. taxes payable in 2022. After the valuation allowance release, we have \$37.1 million of U.S. foreign tax credit deferred tax assets that continue to have a valuation allowance against them. We will continue to evaluate the realizability of our U.S. foreign tax credit carryforwards and may have additional valuation allowance releases in future periods if we achieve positive cumulative U.S. income results of appropriate character and timing to do so.

The effective tax rate for the three months ended June 30, 2021, the Successor Period and the Predecessor Period was 5.2%, 9.3% and 18.2%, respectively, on income from

continuing operations. The tax rate during the three months ended June 30, 2021 and the Successor Period is different from the U.S. federal statutory rate of 21% primarily from non-deductible items and foreign losses for which no tax benefit is being recorded. The tax rate in the Predecessor Period is different from the U.S. federal statutory rate of 21% primarily due the adoption of fresh start accounting during the period.

We had \$15.7 million and \$15.0 million of unrecognized tax benefits as of June 30, 2022 and December 31, 2021, respectively, all of which would impact our effective tax rate if recognized except for \$1.6 million offset in deferred income taxes. It is reasonably possible \$3.4 million of unrecognized tax benefits could be settled in the next twelve months due to the conclusion of tax audits or statutes of limitations expiration. It is our policy to recognize interest and applicable penalties, if any, related to uncertain tax positions in income tax expense.

(13) Earnings per Share

Our common equity consists of Class A Common Stock and Class B Common Stock (the "Common Stock").

Basic earnings per share is computed by dividing income available to common stockholders by the weighted average number of shares of Common Stock outstanding during the period. Diluted earnings per share is computed using the weighted average number of Common Stock outstanding during the period plus any potentially dilutive Common Stock, such as restricted stock awards, restricted stock units, and performance-based units calculated using the treasury stock method.

The following table presents the reconciliation between the weighted average number of shares for basic and diluted earnings per share.

		Successor									
	For the Three Months Ended June 30, 2022	For the Three Months Ended June 30, 2021	For the Six Months Ended June 30, 2022	For the Period February 3, 2021 through June 30, 2021	For the Period January 1, 2021 through February 2, 2021						
Weighted-average shares outstanding - basic	20,024	19,999	20,011	19,997	14,845						
Potentially dilutive stock awards and units	52	-	54	-	60						
Weighted-average shares outstanding - diluted	20,076	19,999	20,065	19,997	14,905						

(14) Contingencies

Due to the nature of our business, we are involved, from time to time, in various routine litigation or subject to disputes or claims or actions, including those commercial in nature, regarding our business activities in the ordinary course of business. Legal costs related to these matters are expensed as incurred. Management is of the opinion that none of the claims and actions will have a material adverse impact on our financial position, results of operations or cash flows. Commencement of the Chapter 11 Cases automatically stayed certain proceedings and actions, and these cases have continued after the Emergence Date.

A subsidiary of ours is involved in legal proceedings with two former employees regarding the payment of royalties for a patentable product paid for by the subsidiary and developed while they worked for the subsidiary. On April 2, 2018, the former employees and their corporation filed a lawsuit (the "First Case") in the Harris County District Court (the "District Court") alleging that the royalty payments they had invoiced at 25% and for which they received payments since 2010, should have been paid at a rate of 50%. In May 2019, the jury issued a verdict in favor of the plaintiffs. On October 25, 2019, the court issued a final judgment against us, which we have fully secured with a bond. Oral arguments in front of the Court of Appeals took place in April 2022. We strongly disagree with the verdict and believe the District Court committed several legal errors that should result in a reversal or remand of the case by the Court of Appeals.

A second case (the "Second Case") was filed in District Court against the same subsidiary of ours bringing the same claims and seeking damages post judgment from the First Case until discontinuation of the sale of the product at issue by the subsidiary. In December 2020, the Court entered a final judgement for the plaintiffs' and the Second Case was stayed for the duration of our bankruptcy. We have filed an appeal and a Motion to Abate the Second Case pending the appeal of the First Case. The Motion to Abate the Second Case was granted on October 26, 2021 by the Court of Appeals. As of June 30, 2022, we have reserved \$7.0 million for the judgements in the First Case and Second Case.

Our Indian subsidiary, SES Energy Services India Pvt. Ltd, entered into a contract with an Indian oil and gas company to provide an off shore vessel for well stimulation. A dispute arose over the performability of the terms of the contract. The contract was terminated by the customer. The maximum liability under the contract is capped at approximately \$7.3 million, of which approximately \$3.5 million has been claimed via revocation of performance bank guarantees.

(15) Discontinued Operations

The following table summarizes the components of discontinued operations, net of tax (in thousands):

	For	r the Three Mon	ths Ende	d June 30,
		2021		
Revenues	\$	-	\$	45,114
Cost of services		-		37,871
Depreciation, depletion, amortization and accretion		-		18,581
General and administrative expenses		1,711		3,623
Other (gains) and losses, net		750		10,018
Loss from operations		(2,461)		(24,979)
Other income (expense)		-		(53)
Loss from discontinued operations before tax	·	(2,461)		(25,032)
Income tax benefit (expense)		517		5,632
Income (loss) from discontinued operations, net of income tax	\$	(1,944)	\$	(19,400)

		Succe		Pre	edecessor	
	For the Six Months Ended June 30, 2022		ed through		Janu t	the Period ary 1, 2021 hrough ary 2, 2021
Revenues	\$	-	\$	68,366	\$	10,719
Cost of services		-		60,393		10,398
Depreciation, depletion, amortization and accretion		-		31,356		2,141
General and administrative expenses		5,453		6,218		1,119
Other (gains) and losses, net		(5,193)		7,518	_	<u>-</u>
Loss from operations		(260)		(37,119)		(2,939)
Other income (expense)		-		(50)		2,485
Loss from discontinued operations before tax		(260)		(37,169)		(454)
Income tax benefit (expense)		55		8,363	_	102
Income (loss) from discontinued operations, net of income tax	\$	(205)	\$	(28,806)	\$	(352)

The following summarizes the assets and liabilities related to discontinued operations (in thousands):

	June 30, 2022			December 31, 2021		
Assets:						
Accounts receivable, net	\$	4,809	\$	7,469		
Property, plant and equipment, net		20,659		29,328		
Other assets		161		731		
Total assets held for sale	\$	25,629	\$	37,528		
Liabilities:						
Accounts payable	\$	544	\$	652		
Accrued expenses		3,433		4,268		
Other liabilities		223		687		
Total liabilities held for sale	\$	4,200	\$	5,607		

Significant operating non-cash items and cash flows from investing activities for our discontinued operations were as follows (in thousands):

	Succe	Pı	redecessor			
	ix Months ne 30, 2022	Febru t	the Period nary 3, 2021 hrough e 30, 2021	For the Period January 1, 2021 through February 2, 2021		
Cash flows from discontinued operating activities:						
(Gain)/loss on sale of assets	\$ -	\$	-	\$	(43)	
Other (gains) and losses, net	(5,193)		7,518		-	
Depreciation, depletion, amortization and accretion	-		31,356		2,141	
Cash flows from discontinued investing activities:						
Proceeds from sales of assets	13,861		14,894		486	

(16) Supplemental Cash Flow Information

The table below is a reconciliation of cash, cash equivalents and restricted cash for the beginning and the end of the period for all periods presented:

	Successor					Predecessor		
	For the Six Months Ended June 30, 2022		For the Period February 3, 2021 through June 30, 2021		Janu	the Period pary 1, 2021 through uary 2, 2021		
Cash, cash equivalents, and restricted cash, beginning of period								
Cash and cash equivalents	\$	314,974	\$	172,768	\$	188,006		
Restricted cash-current		-		16,751		-		
Restricted cash-non-current		79,561		80,179		80,178		
Cash, cash equivalents, and restricted cash, beginning of period	\$	394,535	\$	269,698	\$	268,184		
Cash, cash equivalents, and restricted cash, end of period								
Cash and cash equivalents	\$	391,219	\$	205,748	\$	172,768		
Restricted cash-current		-		-		16,751		
Restricted cash-non-current		79,595		80,159		80,179		
Cash, cash equivalents, and restricted cash, end of period	\$	470,814	\$	285,907	\$	269,698		

(17) New Accounting Pronouncements

In June 2016, the FASB issued ASU 2016-13 - Measurement of Credit Losses on Financial Instruments ("ASU 2016-13"). This update improves financial reporting by requiring earlier recognition of credit losses on financing receivables and other financial assets in scope by using the Current Expected Credit Losses (the "CECL") model. The CECL model utilizes a lifetime expected credit loss measurement objective for the recognition of credit losses on financial instruments at the time the asset is originated or acquired. This update will apply to receivables arising from revenue transactions. The new standard is effective for us beginning on January 1, 2023. We have concluded that the adoption of ASU 2016-13 will not have a material impact on our consolidated financial statements.

In March 2020, the FASB issued ASU No. 2020-04, Reference Rate Reform — Facilitation of the Effects of Reference Rate Reform on Financial Reporting (Topic 848). This update provides an optional expedient and exceptions for applying GAAP to contracts, hedging relationships, and other transactions affected by reference rate reform if certain criteria are met. In response to the concerns about structural risks of interbank offered rates ("IBORs") and, particularly, the risk of cessation of the London Interbank Offered Rate ("LIBOR"), regulators in several jurisdictions around the world have undertaken reference rate reform initiatives to identify alternative reference rates that are more observable or transaction-based and less susceptible to manipulation. The ASU provides companies with optional guidance to ease the potential accounting burden associated with transitioning away from reference rates that are expected to be discontinued. In January 2021, the FASB issued ASU No. 2021-01, which clarifies that certain provisions in Topic 848, if elected by an entity, apply to derivative instruments that use an interest rate for margining, discounting, or contract price alignment that is modified as a result of reference rate reform. The amendments in these ASUs are effective for all entities as of March 12, 2020 through December 31, 2022. As our credit agreement allows for alternative benchmark rates to be applied to any borrowings, we do not expect the cessation of LIBOR to have a material impact on our financial position, results of operations, cash flows or disclosures.

(18) Subsequent Events

On July 18, 2022, our Board and Compensation Committee (the "Committee") approved an executive chairman agreement for Michael Y. McGovern, our Executive Chairman (the "Executive Chairman Agreement").

Executive Chairman Agreement for Mr. McGovern

Mr. McGovern's Executive Chairman Agreement provides for an annual base salary of \$750,000, with an initial one-year term that automatically extends for an additional one-year term on the first anniversary of the effective date of the Agreement (the "Extension Date") unless either party gives 60 days' prior written notice of non-renewal before expiration of the then-current term. Mr. McGovern's annual base salary is subject to adjustment (upward or downward) if Mr. McGovern's duties or commitments change during the term of the Executive Chairman Agreement. Further, in connection with his Executive Chairman Agreement, we will grant Mr. McGovern RSUs under the MIP and accelerate the vesting of Mr. McGovern's restricted shares of Class B common stock granted under the MIP (in each case, as discussed below). In addition, Mr. McGovern's Executive Chairman Agreement provides for a cash lump sum payment to be made within thirty (30) days of the Effective Date (as defined in the Executive Chairman Agreement) in an amount equal to \$288,306.45 to account for the annual base salary Mr. McGovern would have been paid since assuming the position of Executive Chairman until the Effective Date less any payments received from us since assuming the position of Executive Chairman until the Effective Date.

If Mr. McGovern's employment is terminated by Mr. McGovern for good reason (as defined in the Executive Chairman Agreement) or by us for any reason other than: (a) Mr. McGovern's death or incapacity; (b) for cause (as defined in the Executive Chairman Agreement); (c) upon any non-renewal of the term of the Executive Chairman Agreement; or (d) the occurrence of a change in control (as defined in the Plan), we will pay or provide to Mr. McGovern, in addition to his base salary through the date of termination and any rights under the term of equity awards and any medical or other welfare benefits required by law (the "Accrued Amounts"):

- A lump-sum payment equal to the base salary Mr. McGovern would have been paid from the date of termination through the next Extension Date of the Executive Chairman Agreement; and
- Healthcare continuation benefits for the period between the date of termination and the next Extension Date of the Executive Chairman Agreement.

The payments and benefits described above (other than the Accrued Amounts) are subject to Mr. McGovern's timely execution of a release of claims in our favor

If Mr. McGovern's employment is terminated by us for cause, by Mr. McGovern other than for good reason, due to Mr. McGovern's death or disability, or upon the occurrence of a change in control, then we will only be required to pay to Mr. McGovern or to Mr. McGovern's estate, as applicable, the Accrued Amounts.

Mr. McGovern will also be bound by, among other typical restrictive covenants, a 12-month post-termination non-compete covenant (unless his employment is terminated by us without cause or Mr. McGovern terminates his employment for good reason) and a 12-month post-termination non-solicitation covenant with respect to customers and employees.

Equity Awards

On July 18, 2022, the Board and the Committee approved a RSU award agreement (the "Award Agreement") under the MIP for Mr. McGovern for 79,375 RSUs (and a number of corresponding shares of our Class B common stock).

The RSUs under the Award Agreement generally vest in three equal annual installments over a three-year period commencing on the first anniversary of January 20, 2022, subject to earlier vesting upon a change in control (as defined in the Plan) and, generally, Mr. McGovern's continued employment through the applicable vesting date, and forfeiture on terms and conditions set forth in the Award Agreement. Notwithstanding the foregoing, in the event that Mr. McGovern's employment is terminated by us without cause (excluding due to death or disability (as defined in the Executive Chairman Agreement)) or by Mr. McGovern for good reason, subject to subject to Mr. McGovern's timely execution of a release of claims in our favor and continued compliance with his restrictive covenants, the tranche of RSUs due to vest on the next scheduled vesting date following the date of termination (*i.e.*, one-third (1/3rd)) will vest.

Acceleration of Restricted Stock Grant

On July 18, 2022, the Board and the Committee approved accelerated vesting with respect to 15,642 outstanding restricted shares of our Class B common stock granted by us to Mr. McGovern on June 1, 2021.

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

The following discussion should be read in conjunction with our unaudited condensed consolidated financial statements and accompanying notes included elsewhere in this Quarterly Report on Form 10-Q. In addition, the following discussion and analysis and information contains forward-looking statements about our business, operations and financial performance based on our current expectations that involve risks, uncertainties and assumptions. Our actual results could differ materially from those anticipated by these forward-looking statements as a result of many factors. including, but not limited to, those identified below and those discussed in the sections titled "Risk Factors" and under the heading "Information Regarding Forward-Looking Statements" in this Ouarterly Report on Form 10-O.

Executive Summary

General

We serve major, national and independent oil and natural gas exploration and production companies around the world and offer products and services with respect to the various phases of a well's economic life cycle.

Historically, we provided a wide variety of services and products to many markets within the energy industry. Our core businesses focus on products and services that we believe meet the criteria of:

- being critical to our customers' oil and gas operations,
- limits competition from the three largest global oilfield service companies,
- requires deep technical expertise through the design or use of our products or services, such as premium drill pipe and drilling bottom hole assembly accessory rentals,
- unlikely to become a commoditized product or service to our customers, and
- provide strong cash flow generation capacity and opportunities.

The result of this approach is a portfolio of business lines grounded in our core mission of providing high quality products and services while maintaining the trust and serving the needs of our customers, with an emphasis on free cash flow generation and capital efficiency.

The oil and gas industry is both cyclical and seasonal. The level of spending by oil and gas companies is highly influenced by current and expected demand and future prices of oil and natural gas. Changes in spending result in an increased or decreased demand for our services and products. Rig count is an indicator of the level of spending by oil and gas companies. Our financial performance is significantly affected by the rig count in the U.S. land and offshore market areas as well as oil and natural gas prices and worldwide rig activity, which are summarized in the tables below.

		Three mo	nths ended			Six months ended			<u>'</u>		
	June	e 30, 2022	March 31, 20	22	% Change	June 30, 2022		June 30, 2021		% Change	
Worldwide Rig Count (1)											
U.S.:											
Land		704	(521	13.4%		663	4	09	62.1%	
Offshore		15		15	0.0%		15		14	7.1%	
Total		719		536	13.1%		678	4	23	60.3%	
International (2)		816	;	323	(0.9%)		819	7	16	14.4%	
Worldwide Total		1,535	1,	159	5.2%		1,497	1,1	39	31.4%	
Commodity Prices (average)											
Crude Oil (West Texas Intermediate)	\$	108.83	\$ 95	.18	14.3%	\$ 1	02.01	\$ 62	.24	63.9%	
Natural Gas (Henry Hub)	\$	7.48	\$ 4	.66	60.5%	\$	6.07	\$ 3	.25	86.8%	

- (1) Estimate of drilling activity as measure by the average active drilling rigs based on Baker Hughes Co. rig count information
- (2) Excludes Canadian rig count

Comparison of the Results of Operations for the Three Months Ended June 30, 2022 and March 31, 2022

We reported net income from continuing operations for the three months ended June 30, 2022 (the "Current Quarter") of \$43.6 million on revenue of \$224.6 million. This compares to a net income from continuing operations for the three months ended March 31, 2022 (the "Prior Quarter") of \$24.0 million on revenues of \$197.9 million. Net income from continuing operations for the Current Quarter includes an \$17.4 million gain from revisions to estimates related to our decommissioning liability and \$13.5 million of expense primarily related to foreign currency losses during the quarter totaling \$10.5 million and both realized and unrealized losses, net of \$4.1 million on our investment in equity securities of Select Energy Services, Inc ("Select").

		Three mor	ths er	ıded	Change		
	Jun	e 30, 2022	M	larch 31, 2022		\$	%
Revenues:							
Rentals	\$	103,729	\$	88,756	\$	14,973	16.9%
Well Services		120,911		109,174		11,737	10.8%
Total revenues		224,640		197,930		26,710	
Cost of revenues:							
Rentals		35,860		31,752		4,108	12.9%
Well Services		85,108		80,628		4,480	5.6%
Total cost of revenues (exclusive of depreciation, depletion, amortization and accretion)		120,968		112,380		8,588	
Depreciation, depletion, amortization and accretion		23,346		34,085		(10,739)	(31.5%)
General and administrative expenses		30,231		32,018		(1,787)	(5.6%)
Restructuring expenses		1,663		1,555		108	6.9%
Other (gains) and losses, net		(18,013)		1,147		(19,160)	**
Income (loss) from operations		66,445		16,745		49,700	
Other income (expense):							
Interest income, net		1,459		1,179		280	23.7%
Other income (expense)		(13,471)		13,947		(27,418)	**
Income (loss) from continuing operations before income taxes		54,433		31,871		22,562	
Income tax (expense) benefit		(10,871)		(7,884)		(2,987)	37.9%
Net income (loss) from continuing operations		43,562		23,987		19,575	
Income (loss) from discontinued operations, net of income tax		(1,944)		1,739		(3,683)	(211.8%)
Net income (loss)	\$	41,618	\$	25,726	\$	15,892	

^{**} Not a meaningful percentage

Revenues and Cost of Revenues

Revenues from our Rentals segment increased \$15.0 million, or 16.9%, in the Current Quarter as compared to the Prior Quarter. Cost of revenues increased \$4.1 million, or 12.9%, in the Current Quarter as compared to the Prior Quarter. The increase in revenues was due to an increase in both average rig count and commodity prices when compared to the Prior Quarter, which drove increases in utilization and pricing of both premium drill pipe and bottom hole assembly accessories. These factors contributed to slight increase in gross margin which was 65.4% for the Current Quarter as compared to 64.2% in the Prior Quarter.

Revenues from our Well Services segment increased \$11.7 million, or 10.8%, in the Current Quarter as compared to the Prior Quarter. Cost of revenues increased \$4.5 million, or 5.6%, in the Current Quarter as compared to the Prior Quarter. Gross margin for the Current Quarter increased to 29.6% as compared to 26.1% for the Prior Quarter due to changes in revenue mix in our completions applications, increases in service revenues with higher margins and a reduction in pass through and mobilization projects with lower margins. Additionally, the strategic shift of our more labor-intensive service businesses to U.S. offshore and international operations reduces our exposure to the most significant wage inflation pressures in this segment given our lower U.S. land headcount.

Both segments are experiencing supply chain tightness and inflation, particularly for raw materials associated with downhole completion and drilling bottom hole accessory components. This primarily impacts our ability to bring new tools to market in late 2022 and beyond as we experience long delivery lead times and increased pricing for capital expenditures.

Depreciation, Depletion, Amortization and Accretion

Depreciation, depletion, amortization and accretion expense for the Current Quarter decreased \$10.7 million, or 31.5%, as compared to the Prior Quarter. Depreciation expense for the Prior Quarter was impacted by the valuation process under fresh start accounting, where certain fully depreciated assets were assigned a new estimated fair value and a new remaining useful life of less than 36 months. Depreciation, depletion, amortization and accretion expense for 2022 is expected to be approximately \$102.8 million as compared to \$228.2 million for the full year 2021.

General and Administrative Expenses

General and administrative expenses for the Current Quarter decreased \$1.8 million, or 5.6%, as compared to the Prior Quarter. The decrease is primarily related to professional fees for accounting and consulting services as well as declines in employee related costs, including benefits and incentive compensation.

Other gains and losses

Other gains for the Current Quarter were \$18.0 million compared to \$1.1 million in losses for the Prior Quarter. Other gains and losses primarily relate to charges recorded as part of our strategic disposal of low margin assets in line with our efforts to reconfigure our organization both operationally and financially (the "Transformation Project") and includes gains/losses on asset sales, as well as impairments primarily related to long-lived assets. Other gains and losses for the Current Quarter include a gain of \$17.4 million from revisions in estimates related to our decommissioning liability.

Other Income (Expense)

Other income (expense) primarily relate to re-measurement gains and losses associated with our foreign currencies and realized and unrealized gains and losses on our investment in equity securities. Losses on foreign currencies during the Current Quarter were \$10.5 million and primarily related to our operations in Brazil. Losses on foreign currencies during the Current Quarter include an expense of \$2.7 million which represents a correction of an immaterial error relating to a period prior to our emergence from bankruptcy. Gain on foreign currencies during the Prior Quarter were \$5.6 million primarily related to our operations in Brazil.

Unrealized losses on our investment in equity securities for the Current Quarter were \$5.9 million. Unrealized gains on our investment in equity securities for the Prior Quarter were \$6.5 million. During the Current Quarter, we disposed of 0.7 million shares for \$6.0 million, and recognized gains totaling \$1.9 million in connection with these transactions. During the Prior Quarter, we disposed of 1.0 million shares for \$7.4 million, and recognized gains totaling \$1.8 million in connection with these transactions.

Income Taxes

The effective tax rate for the Current Quarter and Prior Quarter was 20.0% and 24.7%, respectively, on income from continuing operations. The effective tax rate for the Current Quarter is different from the U.S. federal statutory rate of 21% primarily from non-deductible items, foreign tax rates that differ from the U.S. federal statutory rate, the release of valuation allowance based on current period income in certain jurisdictions and foreign losses for which no tax benefit is being recorded. The tax rate for the Prior Quarter is

different from the U.S. federal statutory rate of 21% primarily from non-deductible items and foreign losses for which no tax benefit was recorded.

Unrecognized tax benefit as of the Current Quarter and Prior Quarter was \$15.7 million and \$15.1 million, respectively, all of which would impact our effective tax rate if recognized except for \$1.6 million offset in deferred income taxes. It is reasonably possible \$3.4million of unrecognized tax benefits could be settled in the next twelve months due to the conclusion of tax audits or statutes of limitations expiration. It is our policy to recognize interest and applicable penalties, if any, related to uncertain tax positions in income tax expense.

Comparison of the Results of Operations for the Six Months Ended June 30, 2022 and 2021

The period from February 3, 2021 through June 30, 2021 (the "Successor Period") and the period from January 1, 2021 through February 2, 2021 (the "Predecessor Period") are distinct reporting periods as a result of our emergence from bankruptcy. References in these results of operations to changes in comparison to the six months ended June 30, 2022 (the "Current Period)" combine the Successor Period and Predecessor Period results for the six months ended June 30, 2021 (the "Combined Period") in order to provide some comparability of such information. While this combined presentation is not presented according to generally accepted accounting principles in the United States of America ("GAAP") and no comparable GAAP measures are presented, management believes that providing this financial information is the most relevant and useful method for making comparisons to the Current Period as reviewing the Successor Period results in isolation would not be useful in identifying trends in or reaching conclusions regarding our overall operating performance.

We reported net income from continuing operations for the Current Period of \$67.5 million on revenue of \$422.6 million. This compares to net income from continuing operations for the Combined Period of \$210.3 million on revenues of \$317.7 million.

	Successor		Predecessor	Non- GAAP	Cha	nge
	For the Six Months Ended June 30, 2022	For the Period February 3, 2021 through June 30, 2021	For the Period January 1, 2021 through February 2, 2021	For the Combined Six Months Ended June 30, 2021	\$	º/ ₀
Revenues:						
Rentals	\$ 192,485	\$ 109,685	\$ 18,339	\$ 128,024	\$ 64,461	50.4%
Well Services	230,085	162,050	27,589	189,639	40,446	21.3%
Total revenues	422,570	271,735	45,928	317,663	104,907	
Cost of revenues:						
Rentals	67,612	42,795	7,839	50,634	16,978	33.5%
Well Services	165,736	128,287	21,934	150,221	15,515	10.3%
Total cost of revenues (exclusive of depreciation, depletion, amortization and accretion)	233,348	171,082	29,773	200,855	32,493	
Depreciation, depletion, amortization and accretion	57,431	99,048	8,358	107,406	(49,975)	(46.5%)
General and administrative expenses	62,249	50,746	11,052	61,798	451	0.7%
Restructuring expenses	3,218	15,821	1,270	17,091	(13,873)	(81.2%)
Other (gains) and losses, net	(16,866)	365	-	365	(17,231)	**
Income (loss) from operations	83,190	(65,327)	(4,525)	(69,852)	153,042	
Other income (expense):						
Interest income, net	2,638	747	202	949	1,689	178.0%
Reorganization items, net	-	-	335,560	335,560	(335,560)	(100.0%)
Other income (expense)	476	(275)	(2,105)	(2,380)	2,856	**
Income (loss) from continuing operations before income taxes	86,304	(64,855)	329,132	264,277	(177,973)	
Income tax (expense) benefit	(18,755)	6,032	(60,003)	(53,971)	35,216	(65.2%)
Net income (loss) from continuing operations	67,549	(58,823)	269,129	210,306	(142,757)	
Income (loss) from discontinued operations, net of income tax	(205)	(28,806)	(352)	(29,158)	28,953	(99.3%)
Net income (loss)	\$ 67,344	\$ (87,629)	\$ 268,777	\$ 181,148	\$ (113,804)	
** Not a meaningful percentage						

Revenues and Cost of Revenues

Revenues from our Rentals segment increased \$64.5 million, or 50.4%, in the Current Period as compared to the Combined Period. Cost of revenues increased \$17.0 million, or 33.5%, in the Current Period as compared to the Combined Period. This increase was due to an increase in both average rig count and commodity prices when compared to the Combined Period. During the Current Period, we experienced increases in utilization and pricing of both premium drill pipe and bottom hole assembly accessories, which contributed to an increase in gross margin which was 64.9% for the Current Period as compared to 60.4% in the Combined Period.

Revenues from our Well Services segment increased \$40.4 million, or 21.3%, in the Current Period as compared to the Combined Period. Cost of revenues increased \$15.5 million, or 10.3%, in the Current Period as compared to the Combined Period. The increase in cost of revenues was driven by the increase in overall segment revenues, and gross margin for the Current Period increased to 28.0% as compared to 20.8% for the Combined Period due to changes in revenue mix in our completions applications, increases in service revenues with higher margins and a reduction in pass through and mobilization projects with lower margins. Additionally, the strategic shift of our more labor-intensive service businesses to U.S. offshore and international operations reduces our exposure to the most significant wage inflation pressures in this segment given our lower U.S. land headcount.

Depreciation, Depletion, Amortization and Accretion

Depreciation, depletion, amortization and accretion expense for the Current Period decreased \$50.0 million, or 46.5%, as compared to the Combined Period. Depreciation expense for the Combined Period was impacted by the valuation process under fresh start accounting, where certain fully depreciated assets were assigned a new estimated fair value and a new remaining useful life of less than 36 months. Depreciation, depletion, amortization and accretion expense for 2022 is expected to be approximately \$102.8 million as compared to \$228.2 million for the full year 2021.

Restructuring Expenses

Restructuring expenses for the Current Period decreased of \$13.9 million, or 81.2%, as compared to the Combined Period, and primarily relate to costs associated with the Transformation Project.

Other gains and losses

Other gains and losses for the Current Period include a gain of \$17.4 million from revisions in estimates related to our decommissioning liability.

Other Income (Expense)

Losses on foreign currencies during the Current Period and Combined Period were \$4.9 million and \$1.8 million, respectively. Losses on foreign currencies during the Current Period include an expense of \$2.7 million which represents a correction of an immaterial error relating to a period prior to our emergence from bankruptcy. Realized and unrealized gains on our investment in equity securities for the Current Period were \$4.2 million. During the Current Period, we disposed of 1.7 million shares for \$13.4 million.

Income Taxes

The effective tax rate for the Current Period and Combined Period was 21.7% and 20.4%, respectively, on income from continuing operations. The effective tax rate for the Current Period is different from the U.S. federal statutory rate of 21% primarily from non-deductible items, foreign tax rates that differ from the U.S. federal statutory rate, the release of valuation allowance based on current period income in certain jurisdictions and foreign losses for which no tax benefit is being recorded. The tax rate for the Combined Period is different from the U.S. federal statutory rate of 21% primarily from non-deductible items, foreign losses for which no tax benefit was recorded and the adoption of fresh start accounting during the period.

Unrecognized tax benefit as of June 30, 2022 was \$15.7 million, all of which would impact our effective tax rate if recognized except for \$1.6 million offset in deferred income taxes. It is reasonably possible \$3.4 million of unrecognized tax benefits could be settled in the next twelve months due to the conclusion of tax audits or statutes of limitations expiration. It is our policy to recognize interest and applicable penalties, if any, related to uncertain tax positions in income tax expense.

Liquidity and Capital Resources

Cash flows depend, to a large degree, on the level of spending by oil and gas companies for exploration, development and production activities. Certain sources and uses of cash, such as our level of discretionary capital expenditures and divestitures of non-core assets, are within our control and are adjusted as necessary based on market conditions.

Financial Condition and Liquidity

Our primary sources of liquidity have been cash and cash equivalents, cash generated from our operations and from asset sales, and availability under our Credit Facility. As of June 30, 2022, we had cash, cash equivalents and restricted cash of \$470.8 million. During the six months ended June 30, 2022 net cash provided by operating activities was \$68.2 million, and we received \$28.5 million in cash proceeds from the sale of assets and equity securities in which we are invested. The primary uses of liquidity are to provide support for operating activities, restructuring activities and capital expenditures. We spent \$20.5 million of cash on capital expenditures during the six months ended June 30, 2022.

The energy industry faces growing negative sentiment in the market which may affect our ability to access capital on terms favorable to us. While we have confidence in the level of support from our lenders, this negative sentiment in the energy industry has not only impacted our customers in North America, but also affected the availability and pricing for most credit lines extended to participants in the energy industry. From time to time, we may enter into transactions to dispose of businesses or capital assets that no longer fit our long-term strategy.

Debt Instruments

On the Emergence Date, pursuant to the Plan, we entered into a Credit Agreement with JPMorgan Chase Bank, N.A., as administrative agent, and the other lenders and letter of credit issuers named therein providing for a \$120.0 million asset-based secured revolving Credit Facility, all of which is available for the issuance of letters of credit (the "Credit Facility"). The issuance of letters of credit reduces availability under the Credit Facility on a dollar-for-dollar basis. The Credit Facility will mature on December 9, 2024.

As of June 30, 2022, our borrowing base, as defined in the Credit Agreement, was approximately \$120.0 million and we had \$34.3 million of letters of credit outstanding that reduced the borrowing availability. We had no outstanding borrowings under the Credit Facility as of June 30, 2022.

Unless all loans are paid off and letters of credit outstanding are cash collateralized and the Credit Facility terminated, the Credit Facility requires, subject to permitted exceptions, compliance with various covenants, including, but not limited to, limitations on the incurrence of indebtedness, permitted investments, liens on assets, making distributions, transactions with affiliates, mergers, consolidations, dispositions of assets and other provisions customary in similar types of agreements. The Credit Facility also requires compliance with a fixed charge coverage ratio of 1.0 to 1.0 if (a) an event of default has occurred and is continuing or (b) availability under the Credit Facility is less than the greater of \$20.0 million or 15% of the lesser of the aggregate commitments and the borrowing base. We were in compliance with all required covenants as of June 30, 2022.

Other Matters

New Accounting Pronouncements

See Part 1, Item 1, "Unaudited Condensed Consolidated Financial Statements and Notes" – Note 17 – "New Accounting Pronouncements."

Critical Accounting Policies and Estimates

There have been no changes to the critical accounting policies reported in our Annual Report on Form 10-K for the period ended December 31, 2021 (the "Form 10-K") that affect our significant judgments and estimates used in the preparation of our Unaudited Condensed Consolidated Financial Statements included in this Quarterly Report on Form 10-Q. Please refer to the section titled "Management's Discussion and Analysis of Financial Condition and Results of Operations – Critical Accounting Policies and Estimates" in the Form 10-K.

Item 3. Quantitative and Qualitative Disclosures about Market Risk

We are exposed to market risks associated with foreign currency fluctuations and changes in interest rates. As of June 30, 2022, we did not hold financial instruments for trading purposes.

Foreign Currency Exchange Rates Risk

We do not hold derivatives for trading purposes or use derivatives with complex features. When we believe it is prudent, we may enter into forward foreign exchange contracts to hedge the impact of foreign currency fluctuations. We do not enter into forward foreign exchange contracts for trading purposes, and at June 30, 2022, we did not have any outstanding foreign currency forward contracts.

Interest Rate Risk

We are exposed to changes in interest rates on borrowings under our Credit Facility. Any borrowings under the Credit Facility will bear interest, at our option, at either an adjusted LIBOR rate plus an applicable margin ranging from 3.00% to 3.50% per annum, or an alternate base rate plus an applicable margin ranging from 2.00% to 2.50% per annum, in each case on the basis of the consolidated fixed charge coverage ratio. In addition, we are required to pay (i) a letter of credit fee, (ii) to the issuing lender of each letter of credit, a fronting fee and (iii) commitment fees. Upon the cessation of LIBOR, the Credit Facility provides for the use of alternative benchmark rates for the determination of the borrowing rate, and the cessation of LIBOR will not have a material impact on us. However, as of June 30, 2022, we had no outstanding borrowings under the Credit Facility.

Commodity Price Risk

Our revenues, profitability and future rate of growth significantly depend upon the market prices of oil and natural gas. Lower prices may also reduce the amount of oil and gas that can economically be produced.

Inflation Risk

Based on our analysis of the period presented, we believe that inflation has not had a material effect on our operating results. There can be no assurance that future inflation will not have an adverse impact on our operating results and financial condition.

Item 4. Controls and Procedures

Evaluation of disclosure controls and procedures

Our disclosure controls and procedures are designed to provide reasonable assurance that information required to be disclosed by us in the reports that we file or submit under the Securities Exchange Act of 1934, as amended (the "Exchange Act") is recorded, processed, summarized and reported within the time periods specified in the SEC's rules and forms. In addition, the disclosure controls and procedures provide reasonable assurance that such information is accumulated and communicated to management, including our CEO and CFO, as appropriate, to allow timely decisions regarding required disclosure. An evaluation was carried out, under the supervision and with the participation of our management, including our CEO and CFO, regarding the effectiveness of our disclosure controls and procedures (as defined in Rule 13a-15(e) of the Exchange Act) as of the end of the period covered by this report. Based on that evaluation, our CEO and CFO have concluded that our disclosure controls and procedures as of June 30, 2022 were effective to provide reasonable assurance that information required to be disclosed by us in reports we file or submit under the Exchange Act is recorded, processed, summarized and reported within the time periods specified in the SEC's rules and forms, and is accumulated and communicated to management, including our CEO and CFO, as appropriate, to allow timely decisions regarding required disclosure.

Changes in Internal Control Over Financial Reporting

There have been no changes in internal control over financial reporting during the quarter ended June 30, 2022 that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

PART II. OTHER INFORMATION

Item 1. Legal Proceedings

From time to time, we are involved in various legal actions incidental to our business. However, based on current circumstances, we do not believe that the ultimate resolution of these proceedings after considering available defenses and any insurance coverage or indemnification rights will have a material adverse effect on our financial position, results of operations or cash flows. See Part 1, Item 1, "Unaudited Condensed Consolidated Financial Statements and Notes – Note 13 – Contingencies."

Item 1A. Risk Factors

Except as set forth below, there have been no material changes to the Risk Factors which we previously disclosed in our Form 10-K.

Our business may be materially and adversely impacted by U.S. and global market and economic conditions, including impacts relating to inflation and supply chain disruptions.

Our revenue is derived from the services and products that we offer to major, national and independent oil and natural gas exploration and production companies around the world for the various phases of their respective well's economic life cycles. Given the concentration of our business activities in the oil and gas industry, we will be particularly exposed to certain economic downturns. United States and global market and economic conditions have been, and continue to be, disrupted and volatile due to many factors, including the ongoing COVID-19 pandemic, component shortages and related supply chain challenges, geopolitical developments such as the conflict between Ukraine and Russia, and increasing inflation rates and the responses by central banking authorities to control such inflation, among others.

General business and economic conditions that could affect us and our customers include fluctuations in economic growth, debt and equity capital markets, liquidity of the global financial markets, the availability and cost of credit, investor and consumer confidence, and the strength of the economies in which we and our customers operate. A weak economic environment could result in significant decreases in demand for our products and services, including the delay or cancellation of current or anticipated projects. In particular, rising inflation rates in the United States have begun to affect businesses across many industries, including ours, by increasing the costs of labor, equipment, parts, consumables and shipping. A high inflationary environment may also cause customers to defer or decrease their expenditures on the services and products that we provide. In addition, supply chain disruptions and delays, could adversely affect our ability to provide our services and deliver our products in a timely manner, which could impair our ability to meet customer demand and result in lost sales, increased supply chain costs or damage to our reputation. Any of foregoing these economic conditions could have a material adverse effect on our business, financial condition, and results of operations.

Item 2. Unregistered Sales of Equity Securities and Use of Proceeds

On March 28, 2022, the Board and the Compensation Committee approved new forms of restricted stock unit ("RSU") award agreements and forms of performance stock unit ("PSU") award agreements (collectively, the "Award Agreements") under the MIP, and approved the grant of 72,050 RSUs and 288,199 PSUs.

Awards made under the forms of RSU award agreements for our employees generally vest in three equal annual installments over the three-year period, subject to terms and conditions set forth in the forms of RSU award agreements. Awards made under the forms PSU award agreements may be earned between 25% and 100% of the target award based on achievement of share price goals set forth in the forms of PSU award agreements and will vest to the extent that share price goals are achieved based on the terms and conditions set forth in the forms of PSU award agreements.

Item 3. Defaults Upon Senior Securities

None.

Item 4. Mine Safety Disclosures

Not applicable.

Item 5. Other Information

None to report.

Item 6. Exhibits

Exhibit No. Description

- 2.1 First Amended Joint Prepackaged Plan of Reorganization for Superior Energy Services, Inc. and its Affiliate Debtors Under Chapter 11 of the Bankruptcy Code (incorporated by reference to Exhibit 2.1 to Superior Energy Services, Inc.'s Current Report on Form 8-K filed on January 20, 2021(File No. 001-34037)).
- 2.2 Agreement and Plan of Merger, dated as of February 2, 2021, by and among Superior Energy Services, Inc., Superior BottomCo Inc. and Superior NewCo, Inc. (incorporated herein by reference to Exhibit 10.2 to Superior Energy Services, Inc.'s Current Report on Form 8-K filed on February 3, 2021 (File No. 001-34037)).
- 3.1 Amended and Restated Certificate of Incorporation (incorporated by reference to Exhibit 3.1 to Superior Energy Services, Inc.'s Current Report on Form 8-K filed on February 3, 2021(File No. 001-34037)).
- 3.2 Amended and Restated Bylaws (incorporated by reference to Exhibit 3.2 to Superior Energy Services, Inc.'s Current Report on Form 8-K filed on February 3, 2021(File No. 001-34037)).
- 3.3 Certificate of Amendment of Amended and Restated Certificate of Incorporation (incorporated by reference to Exhibit 3.3 to Superior Energy Services, Inc.'s Current Report on Form 8-K filed on February 3, 2021(File No. 001-34037)).
- 10.1\(^\) Executive Chairman Restricted Stock Unit Award Agreement (incorporated by reference to Exhibit 10.1 to Superior Energy Services, Inc.'s Current Report on Form 8-K filed on July 18, 2022(File No. 001-34037)).
- 10.2\(^\) Executive Chairman Agreement (incorporated by reference to Exhibit 10.2 to Superior Energy Services, Inc.'s Current Report on Form 8-K filed on July 18, 2022(File No. 001-34037)).
- 31.1* Officer's certification pursuant to Rules 13a-14(a) and 15d-14(a) under the Securities Exchange Act of 1934, as amended.
- 31.2* Officer's certification pursuant to Rules 13a-14(a) and 15d-14(a) under the Securities Exchange Act of 1934, as amended.
- <u>Officer's certification pursuant to Section 1350 of Title 18 of the U.S. Code.</u>
- 32.2* Officer's certification pursuant to Section 1350 of Title 18 of the U.S. Code.
- 101.INS* Inline XBRL Instance Document
- 101.SCH* Inline XBRL Taxonomy Extension Schema Document
- 101.CAL* Inline XBRL Taxonomy Extension Calculation Linkbase Document
- 101.LAB* Inline XBRL Taxonomy Extension Label Linkbase Document
- 101.PRE* Inline XBRL Taxonomy Extension Presentation Linkbase Document
- 101.DEF* Inline XBRL Taxonomy Extension Definition Linkbase Document
- 104* Cover Page Interactive Data File (embedded within the Inline XBRL document)
- Filed herewith
- ^ Management contract or compensatory plan or arrangement
- # This certification is deemed not filed for purposes of Section 18 of the Securities Exchange Act of 1934, as amended (Exchange Act), or otherwise subject to the liability of that section, nor shall it be deemed incorporated by reference into any filing under the Securities Act of 1933, as amended, or the Exchange Act.

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, as amended, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

SUPERIOR ENERGY SERVICES, INC. (Registrant)

August 4, 2022

Date:

By: /s/ Brian K. Moore

Brian K. Moore

President and Chief Executive Officer (Principal Executive Officer)

By: /s/ James W. Spexarth

James W. Spexarth

Executive Vice President and Chief Financial Officer

(Principal Financial Officer)

CERTIFICATION PURSUANT TO RULES 13a-14(a) AND 15d-14(a) UNDER THE SECURITIES EXCHANGE ACT OF 1934, AS AMENDED

- I, Brian K. Moore, President and Chief Executive Officer of Superior Energy Services, Inc., certify that:
 - 1. I have reviewed this quarterly report on Form 10-Q of Superior Energy Services, Inc.;
 - 2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
 - 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
 - 4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
 - a. Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - b. Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - c. Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
 - d. Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
 - 5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of registrant's board of directors (or persons performing the equivalent functions):
 - a. All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
 - b. Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: August 4, 2022 /s/ Brian K. Moore

Brian K. Moore
President and Chief Executive Officer
(Principal Executive Officer)
Superior Energy Services, Inc.

CERTIFICATION PURSUANT TO RULES 13a-14(a) AND 15d-14(a) UNDER THE SECURITIES EXCHANGE ACT OF 1934, AS AMENDED

I, James W. Spexarth, Executive Vice President and Chief Financial Officer of Superior Energy Services, Inc., certify that:

- 1. I have reviewed this quarterly report on Form 10-Q of Superior Energy Services, Inc.;
- 2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
- 4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
 - a. Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - b. Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - c. Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
 - d. Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
- 5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of registrant's board of directors (or persons performing the equivalent functions):
 - a. All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
 - b. Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: August 4, 2022 /s/ James W. Spexarth

James W. Spexarth
Executive Vice President and Chief Financial Officer
(Principal Financial Officer)
Superior Energy Services, Inc.

CERTIFICATION PURSUANT TO SECTION 1350 OF TITLE 18 OF THE U.S. CODE

I, Brian K. Moore, President and Chief Executive Officer of Superior Energy Services, Inc. (the "Company"), certify, pursuant to Section 1350 of Title 18 of the U.S. Code, adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 ("Section 906"), that:

- 1. the quarterly report on Form 10-Q of the Company for the quarter ended June 30, 2022 (the "Report"), as filed with the Securities and Exchange Commission on the date hereof, fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- 2. the information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

This certificate is being furnished solely for purposes of Section 906 and is not being filed as part of the Report or as a separate disclosure document.

Date: August 4, 2022 /s/ Brian K. Moore

Brian K. Moore
President and Chief Executive Officer
(Principal Executive Officer)
Superior Energy Services, Inc.

A signed original of this written statement required by Section 906 has been provided to the Company and will be retained by the Company and furnished to the Securities and Exchange Commission or its staff upon request.

CERTIFICATION PURSUANT TO SECTION 1350 OF TITLE 18 OF THE U.S. CODE

I, James W. Spexarth, Executive Vice President and Chief Financial Officer of Superior Energy Services, Inc. (the "Company"), certify, pursuant to Section 1350 of Title 18 of the U.S. Code, adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 ("Section 906"), that:

- 1. the quarterly report on Form 10-Q of the Company for the quarter ended June 30, 2022 (the "Report"), as filed with the Securities and Exchange Commission on the date hereof, fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- 2. the information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

This certificate is being furnished solely for purposes of Section 906 and is not being filed as part of the Report or as a separate disclosure document.

Date: August 4, 2022 /s/ James W. Spexarth

James W. Spexarth Executive Vice President and Chief Financial Officer (Principal Financial Officer) Superior Energy Services, Inc.

A signed original of this written statement required by Section 906 has been provided to the Company and will be retained by the Company and furnished to the Securities and Exchange Commission or its staff upon request.